



Hubert H. Humphrey Fellowship Program 2020-21

Confidential Letter of Reference

Please fill and sign the reference letter form. Please send the scan of your reference letter to HumphreyCompetition@iie.ru with a subject «Letter of Support for Applicant’s Name». In reply, you will receive confirmation of the letter receipt.

Applicant’s Name and Country	
Name of Referee (Last Name and First Name)	
Referee’s Country and City	
Referees’ Contact Phone	
Referee’s Email	
Referee’s Institution of Business	
Referee’s Position and Title	

Please list the recommendation type you will provide the applicant:

Current Employer or Job Supervisor

Other Professional Recommendation

IN THIS RATING CHART, PLEASE EVALUATE THE APPLICANT IN COMPARISON WITH OTHER STUDENTS WHOM YOU HAVE KNOWN DURING YOUR PROFESSIONAL CAREER.

	Excellent	Very Good	Average	Below Average	Not Applicable
Knowledge of Field:(has substantial educational background and or relevant experience that applicant can build upon during Fellowship)					
Work Habits: (takes initiative, is self-motivated, defines goals demonstrates achievement)					
Seriousness of Purpose: (is committed to making a difference/ impact in his/her professional field)					
Commitment to National Development: (is dedicated to addressing the development needs of his/her country)					
Resourcefulness and Initiative: (is able to identify needs and seek out resources in order to address those needs)					
Emotional Maturity: (functions in a sensible manner. Takes responsibility for actions)					
Adaptability to New Situations: (demonstrates ability to embrace change and flexibility to adjust to unfamiliar surroundings)					
Leadership Qualities: (demonstrates potential in providing direction and guidance to others in order to achieve goals)					



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Please assess the candidate's suitability for the Hubert H. Humphrey Fellowship Program based on his/her educational background, work experience and individual needs for career development. Include a candid evaluation of the applicant's ability to pursue serious academic work in the context of a mid-career professional program. Indicate also how this program will directly benefit not only the candidate's career but his/her country and society. Also discuss the candidate's leadership potential and commitment to public service.

Referee Signature
(Please do not type your full name)

Date